

General Information » Strategy » Human Rights » Labour » Environment » Anti-Corruption » UN Goals » Governance Submit your COP

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### General Information

#### About the COP Self-assessment

Using this online questionnaire you will have the opportunity to assess what commonly accepted best practice your COP describes under each of the GC Advanced criteria, in the following areas:

- Corporate Sustainability Governance & Leadership
- Implementing the Ten Principles into Strategies & Operations in the areas of:
  - Human Rights
  - Labour
  - Environment
  - Anti-Corruption
- UN goals and issues

In order for your COP to qualify for the GC Advanced level, you must select at least one best practice for each of the criteria. If you do, the COP will automatically qualify for the GC Advanced level and the results of the self-assessment will be made public on the Global Compact website, alongside your COP. If you cannot confirm, the COP will be accepted but it will not qualify for the GC Advanced level. However, the results of the self-assessment will be made public on the Global Compact website, alongside the COP, to improve the analysis of the COPs and underlying performance.

Note: Throughout the self-assessment, best practices marked with  indicate additional information is available for that item.

#### Communication Title

Please enter a short title for your submission.

Ford Submittal - Communication on Progress

#### The Communication on Progress is in the following format:

Stand alone document  
 Part of a sustainability or corporate (social) responsibility report  
 Part of an annual (financial) report

#### What is the time period covered by your COP?

Start date                      End date

September   2020              September   2021

#### Does your COP contain a statement by the CEO (or equivalent) expressing continued support for the Global Compact and renewing your company's ongoing commitment to the initiative and its principles?

Yes  
 No

#### Does your COP contain a description of actions, and when relevant policies, related to the following issue areas?

Human Rights	Labour	Environment	Anti-Corruption
<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No

#### Does this report fulfill your company's annual Communication on Progress - Water requirements and explicitly affirm its ongoing commitment to the CEO Water Mandate?

Yes  
 No

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Does your COP include qualitative and/or quantitative measurement of outcomes illustrating the degree to which targets/performance indicators were met?

- Yes  
 No

How does your organization share its COP with stakeholders?

- a) Through the UN Global Compact website only  
 b) COP is easily accessible to all interested parties (e.g. via its website)  
 c) COP is actively distributed to all key stakeholders (e.g. investors, employees, consumers, local community)  
 d) Both b) and c)

The Global Compact recognizes that there are various options in terms of external assessment. High-quality external assessment should ideally encompass qualitative and quantitative information and performance data in the COP, as well as an explanation of the management systems and processes that foster their credibility.

A credible third-party is defined as groups or individuals external to the reporting organization who are demonstrably competent in the subject matter and eligible to provide feedback on the basis of their role towards the company and their independent position. For guidance on the assurance process, companies may refer to Your Path to External Assessment.

How is the accuracy and completeness of information in your COP assessed by a credible third-party?

- Information is reviewed by multiple stakeholders (e.g., representatives of groups prioritized in stakeholder analysis)
- Other established or emerging best practices ⓘ
- Information is assured by independent assurers (e.g., accounting or consulting firm) against recognized assurance standard (e.g., ISAE3000, AA1000AS, other national or industry-specific standard)
- Information is assured by independent assurers (e.g., accounting or consulting firm) using their own proprietary methodology
- Information is reviewed by a panel of peers (e.g., members of the same industry, competitors, benchmarked leaders, others organized via Global Compact Local Network)
- The COP describes any action(s) that the company plans to undertake by its next COP to have the credibility of the information in its COP externally assessed, including goals, timelines, metrics, and responsible staff

The COP incorporates the following high standards of transparency and disclosure:

- Applies the GRI Sustainability Reporting Guidelines or the GRI Standards
- Is 'in accordance - comprehensive' with GRI Standards
- Applies elements of the International Integrated Reporting Framework
- Provides information on the company's profile and context of operation ⓘ
- Is 'in accordance - core' with GRI Standards

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Which of the following Sustainable Development Goals (SDGs) do the activities described in your COP address? [Select all that apply]

- SDG 1: End poverty in all its forms everywhere
- SDG 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture
- SDG 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development
- SDG 3: Ensure healthy lives and promote well-being for all at all ages
- SDG 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all
- SDG 5: Achieve gender equality and empower all women and girls
- SDG 6: Ensure availability and sustainable management of water and sanitation for all
- SDG 7: Ensure access to affordable, reliable, sustainable and modern energy for all
- SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all
- SDG 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation
- SDG 10: Reduce inequality within and among countries
- SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable
- SDG 12: Ensure sustainable consumption and production patterns
- SDG 13: Take urgent action to combat climate change and its impacts
- SDG 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss
- SDG 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels
- SDG 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development

With respect to your company's actions to advance the Sustainable Development Goals (SDGs), the COP describes: [Select all that apply]

- Opportunities and responsibilities that one or more SDGs represent to our business ⓘ
- Where the company's priorities lie with respect to one or more SDGs ⓘ
- Goals and indicators set by our company with respect to one or more SDGs ⓘ
- How one or more SDGs are integrated into the company's business model ⓘ
- The (expected) outcomes and impact of your company's activities related to the SDGs ⓘ
- If the companies' activities related to the SDGs are undertaken in collaboration with other stakeholders ⓘ
- Other established or emerging best practices ⓘ

Published SDGs Index along with the 2021 Integrated Report Suite. Highlighting actions demonstrating impact of SDGs within report and website (sustainability.ford.com), performing and publishing materiality assessment and Human Progress Social Model

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### Implementing the Ten Principles into Strategies & Operations

For the following criterion, please check the best practices you have implemented and discussed in your COP.

+ About this section...

**Criterion 1: The COP describes mainstreaming into corporate functions and business units**

- Other established or emerging best practices ⓘ  

Publishing First Integrated Sustainability and Financial Report and Integration of SDGs across the enterprise identifying and tracking actions to progress it. Governance Sustainability & Innovation Committee of the Board, and Chief Sustainability Officer
- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Place responsibility for execution of sustainability strategy in relevant corporate functions (procurement, government affairs, human resources, legal, etc) ensuring that no function is conflicting with company sustainability commitments and objectives
- Align strategies, goals and incentive structures of all business units and subsidiaries with corporate sustainability strategy
- Assign responsibility for corporate sustainability implementation to an individual or group within each business unit and subsidiary
- Design corporate sustainability strategy to leverage synergies between and among issue areas and to deal adequately with trade-offs
- Ensure that different corporate functions coordinate closely to maximize performance and avoid unintended negative impacts

**Criterion 2: The COP describes value chain implementation**

- Other established or emerging best practices ⓘ  

Published Supplier Code of Conduct, Modern Slavery Statement, Conflict Minerals Policy. First US automaker to join IRMA. RBA BOD, AIAG Corporate Steering Committee Member, The Copper Mark advisory Council, Science Based Supplier CO2 targets
- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Communicate policies and expectations to suppliers and other relevant business partners
- Implement monitoring and assurance mechanisms (e.g. audits/screenings) for compliance within the company's sphere of influence
- Undertake awareness-raising, training and other types of capacity building with suppliers and other business partners
- Analyze each segment of the value chain carefully, both upstream and downstream, when mapping risks, opportunities and impacts

General Information » Strategy » Human Rights » Labour » Environment » Anti-Corruption » UN Goals » Governance Submit your COP

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### Robust Human Rights Management Policies & Procedures

For the following criterion, please check the best practices you have implemented and discussed in your COP.

+ About this section...

**Criterion 3: The COP describes robust commitments, strategies or policies in the area of human rights**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Commitment to comply with all applicable laws and respect internationally recognized human rights, wherever the company operates (e.g., the Universal Declaration of Human Rights, Guiding Principles on Human Rights) (BRE1 + ARE1) ⓘ
- Integrated or stand-alone statement of policy expressing commitment to respect and support human rights approved at the most senior level of the company (BRE 1 + BRE5 + ARE 1 + ARE 5)
- Statement of policy stipulating human rights expectations of personnel, business partners and other parties directly linked to operations, products or services (BRE 1)
- Statement of policy publicly available and communicated internally and externally to all personnel, business partners and other relevant parties (BRE 1 + BRE 5 + ARE 1 + ARE 5)
- Other established or emerging best practices ⓘ

Completed UN GPRF, CHRB, CEO Action for D&I, Committed to UN Action Pledge for the Elimination of Child Labour, UN WEP, Human Rights Saliency Assessment & Global Manufacturing Facility Risk Assessments, Industry associations (RBA, IRMA, AIAG, etc.)

**Criterion 4: The COP describes effective management systems to integrate the human rights principles**

- Other established or emerging best practices ⓘ

Ford+ behaviors, Driving Human Progress Model, Join Copper Mark Advisory Council, the first US automaker to join the Initiative For Responsible Mining Assurance IRMA, topped CHRB Industry ranking, included in the Bloomberg GEI for 3yrs and RBA BOD Member

- Internal awareness-raising and training on human rights for management and employees
- Operational-level grievance mechanisms for those potentially impacted by the company's activities (BRE 4 + ARE 4)
- Allocation of responsibilities and accountability for addressing human rights impacts
- Internal decision-making, budget and oversight for effective responses to human rights impacts
- Processes to provide for or cooperate in the remediation of adverse human rights impacts that the company has caused or contributed to (BRE 3+ BRE 4 + ARE3 + ARE 4)
- Process and programs in place to support human rights through: core business; strategic philanthropic/social investment; public policy engagement/advocacy; partnerships and/or other forms of collective action (BRE 6 + ARE 6)
- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Process to ensure that internationally recognized human rights are respected
- On-going due diligence process that includes an assessment of actual and potential human rights impacts (BRE 2 + BRE 3 + ARE 2 + ARE 3) ⓘ

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**Criterion 5: The COP describes effective monitoring and evaluation mechanisms of human rights integration**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- System to monitor the effectiveness of human rights policies and implementation with quantitative and qualitative metrics, including in the supply chain (BRE3 + ARE3) ⓘ
- Monitoring draws from internal and external feedback, including affected stakeholders
- Leadership review of monitoring and improvement results
- Process to deal with incidents the company has caused or contributed to for internal and external stakeholders (BRE 4 + ARE 4)
- Grievance mechanisms that are legitimate, accessible, predictable, equitable, transparent, rights-compatible, a source of continuous learning, and based on engagement and dialogue (BRE4 + ARE4)
- Outcomes of integration of the human rights principles ⓘ
- Other established or emerging best practices ⓘ

Ford successfully concluded the Human Rights Global Facility Assessment pilot using RBA SAQ, Global Modern Slavery and Human Trafficking Transparency "Disclosure" Statement, RMI Mineral Grievance Platform - Responsible Minerals, employee engagement survey

General Information » Strategy » Human Rights » Labour » Environment » Anti-Corruption » UN Goals » Governance Submit your COP

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## Robust Labour Management Policies & Procedures

For the following criterion, please check the best practices you have implemented and discussed in your COP.

**Criterion 6: The COP describes robust commitments, strategies or policies in the area of labour**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Reference to principles of relevant international labour standards (ILO Conventions) and other normative international instruments in company policies ⓘ
- Reflection on the relevance of the labour principles for the company ⓘ
- Written company policy to obey national labour law, respect principles of relevant international labour standards in worldwide company operations and engage in dialogue with representative organization of the workers (international, sectoral, national).
- Inclusion of reference to the principles contained in the relevant international labour standards in contracts with suppliers and other relevant business partners
- Specific commitments and Human Resources policies, in line with national development priorities or decent work priorities in the country of operation ⓘ
- Participation and leadership by employers' organizations (international and national) to jointly address challenges related to labour standards in the countries of operation, possibly in a tripartite approach (business – trade union – government).
- Structural engagement with a global union, possibly via a Global Framework Agreement
- Other established or emerging best practices ⓘ

UN WEP, UN Pledge for Elimination of Child Labour, Open dialogue with union representatives and joint labor-management committees, global number of employees represented by unions, Global Information Sharing Forum, and Responsible Labor Initiative

## Ford Motor Company – 2021 United Nations Global Compact

### Criterion 7: The COP describes effective management systems to integrate the labour principles

#### Other established or emerging best practices

Training of suppliers, Best Practice sharing with industry partners (RBA, IRMA, Copper Mark), Utilization of RMI Mineral Grievance Platform, Responsible Material Sourcing website, Supplier Code of Conduct, Human Rights Policy and Ford+ Behaviors

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff
- Risk and impact assessments in the area of labour
- Dialogue mechanism with trade unions to regularly discuss and review company progress in addressing labour standards
- Allocation of responsibilities and accountability within the organization
- Internal awareness-raising and training on the labour principles for management and employees
- Active engagement with suppliers to address labour-related challenges
- Grievance mechanisms, communication channels and other procedures (e.g., whistleblower mechanisms) available for workers to report concerns, make suggestions or seek advice, designed and operated in line with the representative organization of workers

### Criterion 8: The COP describes effective monitoring and evaluation mechanisms of labour principles integration

#### Outcomes of integration of the Labour principles

#### Other established or emerging best practices

DEI Employee audit - the most comprehensive assessment of DEI we have ever undertaken. Support Fair and Equal MI efforts to initiate legislation amending the state's civil rights law, Transition to remote supplier audits, Engage in Industry best practices

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff
- System to track and measure performance based on standardized performance metrics
- Dialogues with the representative organization of workers to regularly review progress made and jointly identify priorities for the future
- Audits or other steps to monitor and improve the working conditions of companies in the supply chain, in line with principles of international labour standards
- Process to positively engage with the suppliers to address the challenges (i.e., partnership approach instead of corrective approach) through schemes to improve workplace practices

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### Robust Environmental Management Policies & Procedures

For the following criterion, please check the best practices you have implemented and discussed in your COP.

**Criterion 9: The COP describes robust commitments, strategies or policies in the area of environmental stewardship**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Reference to relevant international conventions and other international instruments (e.g. Rio Declaration on Environment and Development) ⓘ
- Reflection on the relevance of environmental stewardship for the company ⓘ
- Written company policy on environmental stewardship
- Inclusion of minimum environmental standards in contracts with suppliers and other relevant business partners
- Specific commitments and goals for specified years
- Other established or emerging best practices ⓘ

UN Business Ambition Commitment to achieve carbon neutrality for our vehicles, facilities and suppliers by 2050, aligned with approved SBTi. Climate Scenario Report & TCFD. 40% of global EV sales by 2030 & more than \$30B investment in EV through 2025

**Criterion 10: The COP describes effective management systems to integrate the environmental principles**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Environmental risk and impact assessments
- Assessments of lifecycle impact of products, ensuring environmentally sound management policies
- Allocation of responsibilities and accountability within the organisation
- Internal awareness-raising and training on environmental stewardship for management and employees
- Grievance mechanisms, communication channels and other procedures (e.g. whistleblower mechanisms) for reporting concerns or seeking advice regarding environmental impacts
- Other established or emerging best practices ⓘ

Published first Integrated Sustainability and Financial Report. Global Emissions Manager System (GEM) to track facility metrics and regulatory requirements, Life Cycle Approach, ISO 14001 Certification required at Ford and supplier production facilities

**Criterion 11: The COP describes effective monitoring and evaluation mechanisms for environmental stewardship**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- System to track and measure performance based on standardized performance metrics
- Leadership review of monitoring and improvement results
- Process to deal with incidents
- Audits or other steps to monitor and improve the environmental performance of companies in the supply chain
- Outcomes of integration of the environmental principles ⓘ
- Other established or emerging best practices ⓘ

CDP for Climate and Water, CDP ACT, CDP Supply Chain Program. PACE and Fast PACE AP - supplier programs engaging suppliers to reduce carbon footprint and water usage. Member of Suppliers for the Environment and Drive Sustainability run by CSR in EU, TCFD



### Robust Anti-Corruption Management Policies & Procedures

For the following criterion, please check the best practices you have implemented and discussed in your COP.

+ About this section...

#### Criterion 12: The COP describes robust commitments, strategies or policies in the area of anti-corruption

Other established or emerging best practices ⓘ

Corporate Human Rights and Environment Policy and Ford Supplier Code of Conduct

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Publicly stated formal policy of zero-tolerance of corruption (D1)
- Commitment to be in compliance with all relevant anti-corruption laws, including the implementation of procedures to know the law and monitor changes (B2)
- Detailed policies for high-risk areas of corruption (D4)
- Policy on anti-corruption regarding business partners (D5)
- Statement of support for international and regional legal frameworks, such as the UN Convention against Corruption (D2)

#### Criterion 13: The COP describes effective management systems to integrate the anti-corruption principle

Other established or emerging best practices ⓘ

Anti-bribery and anti-corruption policies and Corporate Supplier Code of Conduct. Inclusion of anti-bribery and anti-corruption elements in our Global Terms and Conditions. Training for individuals who may encounter bribery or corruption issues at work

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Support by the organization's leadership for anti-corruption (B4)
- Carrying out risk assessment of potential areas of corruption (D3)
- Human Resources procedures supporting the anti-corruption commitment or policy, including communication to and training for all employees (B5 + D8)
- Internal checks and balances to ensure consistency with the anti-corruption commitment (B6)
- Actions taken to encourage business partners to implement anti-corruption commitments (D6)
- Management responsibility and accountability for implementation of the anti-corruption commitment or policy (D7)
- Communications (whistleblowing) channels and follow-up mechanisms for reporting concerns or seeking advice (D9)
- Internal accounting and auditing procedures related to anticorruption (D10)

# Ford Motor Company – 2021 United Nations Global Compact

**Criterion 14: The COP describes effective monitoring and evaluation mechanisms for the integration of anti-corruption**

- Process to deal with incidents (D13)
- Public legal cases regarding corruption (D14)
- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Leadership review of monitoring and improvement results (D12)
- Use of independent external assurance of anti-corruption programmes (D15)
- Other established or emerging best practices ⓘ

Ford Corporate Code of Conduct is available to employees in 12 languages. Procedures for reporting suspected violations

Outcomes of integration of the anti-corruption principle ⓘ

General Information » Strategy » Human Rights » Labour » Environment » Anti-Corruption » UN Goals » Governance Submit your COP

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## Taking Action in Support of Broader UN Goals and Issues

For the following criterion, please check the best practices you have implemented and discussed in your COP.

+ About this section...

**Criterion 15: The COP describes core business contributions to UN goals and issues**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Align core business strategy with one or more relevant UN goals/issues
- Develop relevant products and services or design business models that contribute to UN goals/issues
- Adopt and modify operating procedures to maximize contribution to UN goals/issues
- Other established or emerging best practices ⓘ

Sustainability integration integrates sustainability and UNSDGs into all aspects of the company. For example, Ford launched a new safety aspiration - to work toward a future that is free from vehicle crashes and workplace injuries - contributing to SDG3.

**Criterion 16: The COP describes strategic social investments and philanthropy**

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Pursue social investments and philanthropic contributions that tie in with the core competencies or operating context of the company as an integrated part of its sustainability strategy
- Coordinate efforts with other organizations and initiatives to amplify—and not negate or unnecessarily duplicate—the efforts of other contributors
- Take responsibility for the intentional and unintentional effects of funding and have due regard for local customs, traditions, religions, and priorities of pertinent individuals and groups
- Other established or emerging best practices ⓘ

SHE MOVES Program. To support those impacted by COVID-19, Ford partnered with various NGOs to provide grants to Black and Latina business owners. Supplier Diversity program focused on veteran, minority and women owned businesses

# Ford Motor Company – 2021 United Nations Global Compact

## Criterion 17: The COP describes advocacy and public policy engagement

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Publicly advocate the importance of action in relation to one or more UN goals/issues
- Commit company leaders to participate in key summits, conferences, and other important public policy interactions in relation to one or more UN goals/issues
- Other established or emerging best practices ⓘ

2020 Political Engagement Report provides evaluation of positions on climate change for the major associations in which we participate. Ford recognized for standing with California in seeking stronger GHG standards and encouraged others to participate

## Criterion 18: The COP describes partnerships and collective action

- Other established or emerging best practices ⓘ

Through Project Apollo, Ford and our UAW union partners produced 140 million face masks, 2.2 million face shields, 1.6 million gowns, 50,000 ventilators and more than 32,000 respirators in partnership with 3M(TM).

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Develop and implement partnership projects with public or private organizations (UN entities, government, NGOs, or other groups) on core business, social investments and/or advocacy
- Join industry peers, UN entities and/or other stakeholders in initiatives contributing to solving common challenges and dilemmas at the global and/or local levels with an emphasis on initiatives extending the company's positive impact on its value chain

General Information » Strategy » Human Rights » Labour » Environment » Anti-Corruption » UN Goals » Governance **Submit your COP**

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## Corporate Sustainability Governance and Leadership

For the following criterion, please check the best practices you have implemented and discussed in your COP.

### Criterion 19: The COP describes CEO commitment and leadership

- Other established or emerging best practices ⓘ

UN Action Pledge for Elimination of Child Labour, UN Women Empowerment Principles, CEO Action Pledge for Diversity and Inclusion, CEO Climate Change Dialogue, Climate Change Leadership Council, UN Guiding Principles, and UNGC CFO Taskforce and Ford+

- CEO leads executive management team in development of corporate sustainability strategy, defining goals and overseeing implementation
- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- CEO publicly delivers explicit statements and demonstrates personal leadership on sustainability and commitment to the UN Global Compact
- CEO promotes initiatives to enhance sustainability of the company's sector and leads development of industry standards
- Make sustainability criteria and UN Global Compact principles part of goals and incentive schemes for CEO and executive management team

## Ford Motor Company – 2021 United Nations Global Compact

### Criterion 20: The COP describes Board adoption and oversight

- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
- Board of Directors (or equivalent) assumes responsibility and oversight for long-term corporate sustainability strategy and performance
- Board establishes, where permissible, a committee or assigns an individual board member with responsibility for corporate sustainability.
- Board (or committee), where permissible, approves formal reporting on corporate sustainability (Communication on Progress)
- Other established or emerging best practices ⓘ

Sustainability and Innovation Committee of the BoD - (<https://corporate.ford.com/content/dam/corporate/us/en-us/documents/governance-and-policies/company-governance-sustainability-and-innovation-committee-charter.pdf>)

### Criterion 21: The COP describes stakeholder engagement

- Other established or emerging best practices ⓘ
- CERES Stakeholder Committee to review Ford Integrated Sustainability and Financial Report. Materiality Assessment and Saliency Assessment stakeholder review. ESG non-deal roads shows with investors. ERB UM study on Human Progress and how to measure it
- Any relevant policies, procedures, and activities that the company plans to undertake by its next COP to fulfill this criterion, including goals, timelines, metrics, and responsible staff ⓘ
  - Publicly recognize responsibility for the company's impacts on internal and external stakeholders
  - Define sustainability strategies, goals and policies in consultation with key stakeholders ⓘ
  - Consult stakeholders in dealing with implementation dilemmas and challenges and invite them to take active part in reviewing performance
  - Establish channels to engage with employees and other stakeholders to hear their ideas and address their concerns